Programme Board structure to deliver the Corporate Plan

There would be 2 separate Programme Boards set up to deliver the plan:

- Younger People & Housing; and
- Connected, Resilient & Environment.

Three of the current programme boards operating in the council would no longer be required, as their functions will be met by the new ones; these are the Modernising Education Board, the Economic Development Strategy Board and the Modernisation Board.

Terms of reference for the new boards would be:

- 1. Strategic delivery of the Corporate Plan, by planning and monitoring the work of lead Members and Officers.
- 2. Devising a programme of work that will deliver the ambitions in the corporate plan
- 3. Board Members are tasked with:
 - a. the delivery of the Corporate Plan ambitions assigned to them;
 - b. working collaboratively as part of the Board to solve programme issues and overcome obstacles; and
 - c. reporting to Scrutiny, CET or Cabinet on their areas of responsibility, when required.
- 4. Delivering the agreed programme through structures such as project boards, task & finish groups, service plans etc., which are proportionate to the task.
- 5. Managing the programme through regular reporting on progress:
 - a. up to the Board by project leads and
 - b. from the Board to CET (and Cabinet, through Quarterly Performance Reports).
- 6. Agreeing actions to overcome obstacles
- 7. Conducting periodic tranche reviews of progress (at least annually), amending the programme accordingly to ensure planned outcomes are met.
- 8. Managing programme risk.
- 9. Making recommendations to CET/Cabinet where policy changes are required
- 10. Making recommendations to CET concerning resource allocation CET to take proposals to SIG where capital or significant revenue funding is required.
- 11. Communicating progress with stakeholders through a corporately managed communication plan.
- 12. The Boards will be chaired by the Chief Executive or a Corporate Director
- 13. They will be supported administratively by a programme administrator
- 14. They should meet as required, but as a minimum, quarterly.
- 15. Notes and actions from the meetings should be available to Members and Staff

Programme Board Structure and membership

Leader Cabinet

Chief Exec CET

Young People & Connected, Resilient & Environment Programme Board

Tony Thomas Bobby Feeley Huw Hilditch-Roberts Hugh Evans

Phil Gilroy Karen Evans

Richard Mainon Brian Jones Tony Thomas Bobby Feeley Mark Young

Alan Smith Tony Ward Jamie Groves Liz Grieve Phil Gilroy

Mark Young